## Massively Parallel Infrastructures

#### Klaus S. Lackner Arizona State University

January 2017

*The Engineering Economist*, 58:231–264, 2013 Copyright © 2013 Institute of Industrial Engineers ISSN: 0013-791X print/1547-2701 online DOI: 10.1080/0013791X.2013.825038



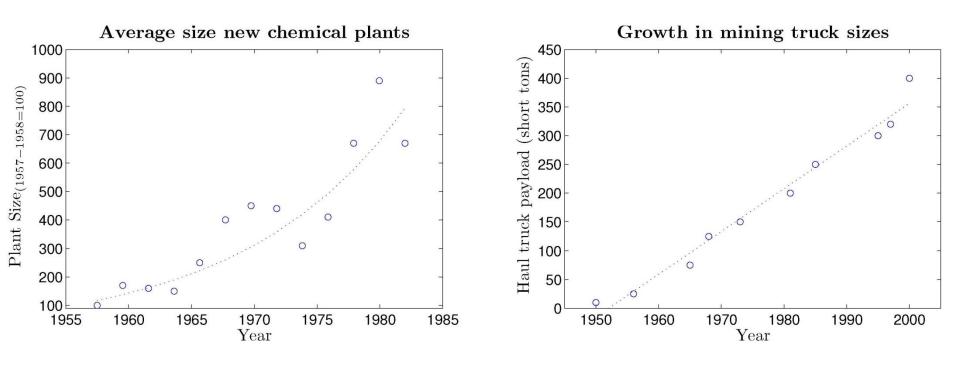
#### **Small Modular Infrastructure**

#### ERIC DAHLGREN,<sup>1</sup> CANER GÖÇMEN,<sup>2</sup> KLAUS LACKNER,<sup>1</sup> AND GARRETT VAN RYZIN<sup>2</sup>

 <sup>1</sup>Lenfest Center for Sustainable Energy, Columbia University, New York, New York
 <sup>2</sup>Graduate School of Business, Columbia University, New York, New York

In this article we argue that advances made in automation, communication, and manufacturing portend a dramatic reversal of the "bigger is better" approach to cost reductions prevalent in many basic infrastructure industries: for example, transportation,

## **Historic Data on Scaling**



# Evolution of unit size in the chemical processing industry

data adapted from Lieberman (1987)

**Size of mining trucks** data adapted from Koellner et al. (2004)

Eric Dahlgren, 2013 Ph. D. Thesis



# Spot the low cost power plant

Per unit of power, the cost of a car engine is about 100 times lower than that of a power plant

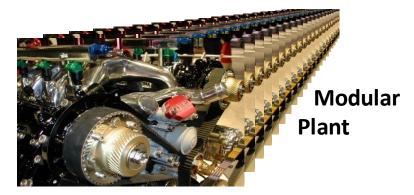


## Economies of Scale

## Economies of Mass Manufacturing



Unit cost drops with production:  $\frac{c_{2n}}{c_n} = \varepsilon$ Cost of n-th unit:  $c_n = c_1 \varepsilon^{\log_2 n} = c_1 n^{\log_2 \varepsilon}$ 



$$\operatorname{Cost} = C_0 \cdot (\operatorname{size})^{\alpha}, \quad \alpha < 1$$

Cost of N units =  $\frac{c_1}{1 + \log_2 \varepsilon} \cdot N^{1 + \log_2 \varepsilon}$ 

**Empirically:**  $\alpha \cong 1 + \log_2 \varepsilon$ 

#### Labor cost favors large units

# Learning is faster for small units

• Range of learning coefficients changes with size

40 Learning rate (%) 30 20 10 0 Small  $\mu = 20.5\%$ ,  $\sigma = 9.5\%$ ,  $R^2 = 0.98$ Large  $\mu = 10.8\%,\,\sigma = 8.1\%,\,R^2 = 0.97$ -10-2 2 0 Normal quantiles

Small/Large technology learning

Eric Dahlgren, Ph. D. Thesis 2013

# Fixed cost favors large plants

- Fixed costs affect each plant, centralization reduces unit output cost
  - Central administration, sales etc.
  - Central maintenance
  - Centralized delivery of goods
  - $\circ$  Operation of distribution hub

## However, large plants could be modular

Massively parallel units vs. large monoliths

# **Efficiency scaling is complex**

#### large units are better

- Heat retention
  - Insulation gets cheaper

#### • Wall losses (evap, etc.)

- Turbines need to be large
- Wall corrosion
- Contamination from walls

#### • Wall friction

• Pistons etc.

#### Control systems

• Less coordination required

#### small units are better

#### • Heat transfer

• Diffusion is helped

#### • Transport and diffusion

Take advantage of fast reactions

#### • Mixing

• Faster and more uniform

#### • Accurate control

• Temperature, pressure, etc.

#### • Redundancy

• Parallel systems

#### Case by case analysis required Each process has its intrinsic scale

## Wall area to volume ratio?

## The law of the walls does not work

- Structural considerations indicate
  - That bigger walls are thicker
  - Thickness grows linearly or faster

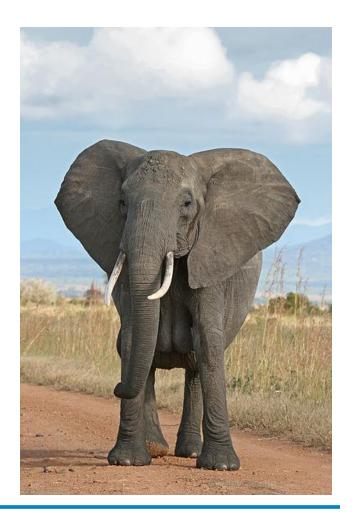
 $\circ$  Mass of the walls grows faster than volume

$$\partial_i \sigma_{ij} + F_j = \rho \partial_t^2 u_j$$
  
$$\sigma_{ij} = C_{ijkl} \varepsilon_{kl}$$
  
$$\varepsilon_{kl} = \frac{1}{2} (\partial_k u_l + \partial_l u_k)$$

# Scaling: Surface to volume ratio

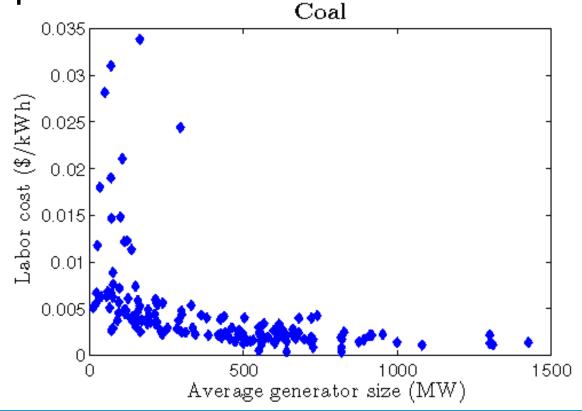
- Surface to volume ratios can help or hurt
- Structurally it hurts



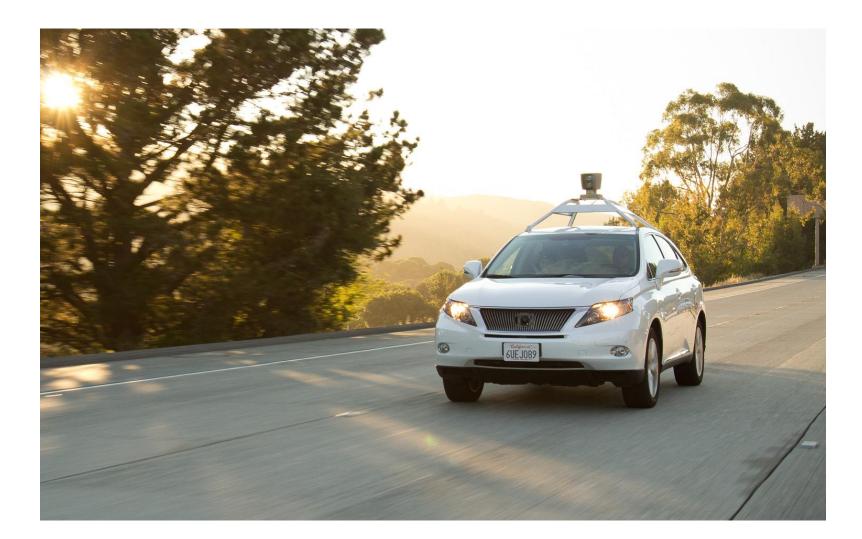


## **Personnel costs drive scale**

- Fixed and variable cost pilots and attendants
- Large fraction of cost scales with number of units
- Maintenance, repair and control



## **Automation breaks the link**



http://wot.motortrend.com/google-autonomous-car-testing-fleet-adds-lexus-rx-450h-logs-300000-miles-245621.html

# Why scale up?

#### • Large demand allows large plants

- Monolithic has been cheaper than modular (economies of scale)
- Cars cannot scale up, so they stayed small (learning curve)

#### Modular systems need control

Managing many parallel units

#### Personnel cost

Scales with number of units

Cost of information processing and simple decision making is dropping precipitously

Automation and robotic control systems can break the link between labor and unit size

# The advantages of being small

#### • Reliability constraints are relaxed

- Replaced by ultra-high redundancy
- Automatic fault detection and replacement

## • Shorter deployment times

- Faster response time
- Risk reduction
- Flexibility in deployment
- Operational life times can be shortened
  - More learning, mistakes are less costly
  - Reduce risk

## Some efficiency gains

# Inertia of large systems

## • Investments are large

- High risk aversion
- $\circ$  Tried and true technologies
- $\circ$  Little innovation
- Large hurdle to start

## Life times are long

- Long lead times
- Great uncertainty in future markets

• Little learning

## **Moving to a Mass Production Paradigm**

## Shorter Lifetime

Encourages learning
 More generations of learning

## Lower unit cost

Encourages experimentation
Gives new ideas a chance

#### 2 generations from Thomas Alva Edison 20 generations from Henry Ford 100 generations from Turing

## **Rescaling is disruptive**



Cray supercomputer (from NASA)

## **One ton per day unit**

#### **100 million units would eliminate all emissions**

world production of cars: 80 million per year

Copyright 2008 by Global Research Technologies, LLC, All Rights Reserved